

October 28, 1932

Dear Herbert,

I have finally accomplished the installation of an Executive Committee of substantial citizens, with power to control policies and practices as your Board of Directors do there. This, as a first thing, stops at once the loose things the President here has been fostering. Next we will lead up to an Advisory Board of delegates from the civic and commercial organizations, and the city about San Antonio officially and flatly behind this work. At the convention we will plan for a national board of directors and this local organization to function and co-ordinate so that never again can a single official assume the power to upset things as has been done in Texas, and reaching Lake Charles as in the Francis case.

We have a bunch of bad problems to clean up, but I believe San Antonio (with all her burdens) will go into the convention with things cleaned up and stand ready with the rest of you to put and keep this OSE work straight.

I had expected to be in Louisiana long before this; and as you know had expected a convention in November -- but will not dare leave again until I see this Executive Committee thoroly in charge, and the office purified. The President would not have done some of the things he did if Gold, the man I left in charge, had not failed to work out their own pet things.

Sincerely,