

December 2, 1922

Mr. Cliff Williams,

President MVH
Meriden, Miss

Dear Mr. Williams,

I enclose history booklet containing OST map as requested.

Have no constitution can send you. At first we had a flexible constitution, for as you know there is much that is really personal in this highway work. Now we are at a point where we will provide a strong constitution. The OST is divided into divisions under vice presidents, and divisions also are grouped into departments, Eastern Department, Texas Department, Western Department. This is discussed in the history booklets. Because directors cannot readily meet we are providing for a local Executive Committee that will be the connecting link, with administration powers, between the office force and the Board of Directors.

Expect to be back in your section soon. Look upon the MVH as an important northern feeder and want to do all I can to encourage its development. Certain trunklines from the North, and this east and west Old Spanish Trail, as you and I know, are properly partners in this continental highway movement.

Glad to hear from you, and wish you good success.

Sincerely,

Managing Director.