

March 3, 1922

Dear Dave,

Because you and I have fought and pulled together so much and always so pleasantly I want you to write me about your relation to that act of Dr. Johnston's putting your name on the letterhead and Miss Huey's the way they are. My appointment to you was "Manager of the Texas Department" and I should have wanted your name on the letterhead, in view of such a relation to the organization, if I had known a new letterhead was to be printed. Miss Huey has not been appointed "Secretary to the President" and no such authorization will be allowed by me. What the answer is to be on my part can be reserved for the time being. I have no thought that you have consciously been any part to this interference with my management or my policies, hence this opportunity to give you chance to write me.

The letterhead at least and at last makes clear why Miss Huey and the office have ceased to function efficiently for me over here, a condition that has caused me to establish office facilities here, something I have never had to do in the past.

The Gulf Coast Conference and so on is working out according to plans. They are getting now the clearer and bigger point of view. They had to forget and get away from traditions generations old before they could accept a program such as I mailed to you Sunday. The weather now is our handicap, as it is yours there; it is rotten and seems to get rottener.

Sincerely,