

(COPY)

November 9, 1932

Mr. Kenneth Wimer,
City Bank Bldg. City.

Dear Mr. Wimer:-

Dr. Johnston had not returned this morning. The last meeting of your committee extended things to November 7th. When Dr. Johnston failed, October 17th, to keep his word and resign if your committee so decided, I began preparations for protective action, yet continually hoping for decisive action by your committee. At the last meeting I fixed November 7th as the limit of my endurance, therefore the enclosed is in the hands of the printers.

Since the Finance Committee was appointed, and until November 1st, \$5687.73 (and maybe more) additional money has been received, and that also is gone. On top of this are the Francis operations. None of us can afford the criticisms these indecisions and delays will cause. If the bank account had been put under control, as advised, both cash and conduct would have been controlled, and necessary delays would have been less costly. We cannot always guess right, but frankly now I do not know where the funds are to come from to repair these accumulating damages with friends of this work being rapidly exhausted.

My loyalty to your committee has been amply proved, but I also owe a loyalty to myself and to the people along this highway who have trusted me. In addition to the moneys gone, three years hard work in various states is being dissipated. I am getting letters continually I cannot answer properly. I too am now being made to break faith. I will probably leave San Antonio shortly. Neglect is hurting things in the West, and I am not willing those people too shall be punished. The West has never supported us. They have their own organizations. They have also supported the Bankhead and the Bee Highway associations. Just as I had built to a point where they were ready to swing from these associations to us, Francis and his crookedness were turned loose on them.

Finally, my money is being wasted, for while these thousands of dollars are being absorbed and future credit destroyed, I am footing my own bills. This has been very unfair.

My judgment is you have extended to Dr. Johnston even more consideration than even charity could command, and that you should meet and act. Men of the type of this Executive Committee can have no confused opinions in the face of such evidence.

Sincerely

(Signed) H.B. Ayres.