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Mobile, Ala., July 13, 1917

Stewart A.LeBlanc, Esq., Secretary &c., Mobile, Ala.,

Dear Stewart:

I have your return of Mrs. Phillips' letter
of the 9th inst. that I sent to you, and I have carefully
noted your pencilled memorandum thereon. With reference
thereto I would say, that I did talk the matter over at
some length with Mrs. Phillips and it seems that your
ideas and mine ran along identically the same lines.
What I discussed with Mrs. Phillips was a try-out as Field
Secretary for Florida. If that should produce result, then
a further try-out as Field Secretary for the Eastern Division; say from New Orleans to the Atlantic. That it might
prove practicable, if in the meantime to main cheese had
not been found for the whole work, to do similar work with

Locke or some one else in the west. Any guaranty of result is of course entirely out of the question, which Mrs. Phillips knows as well as we do, and in my discussion with her I made it very plain that my idea was that the Field Secretary should finance himself and his car and making his living out of khe his share of what he collected—so far as my observation has gone, this is the universal method of Field Secretary in everything from the National Rivers & Harbors Congress down to the dinkest little highway.