

San Antonio, Texas
March 27th, 1932

Mr. H. B. Ayres,
Battle House,
Mobile, Alabama

Dear ~~Mr. Ayres~~ *Narral*

Your two letters of the 25th received this a.m. I appreciated one of them very much, and the other one I really hate to answer. I note that you are complaining about my not answering your letter with reference to the letterheads, but I was in hopes that you would allow this to go over until you returned and I could talk it over with you.

Dr. Johnston and I discussed the matter and I thought it would be all right to handle it as is, and then I wrote you but before I heard from you the Doctor had the letterheads printed and I didn't feel like there was anything to be discussed in the matter. Really felt that since Dr. Johnston was President of the organization and he had charge of the San Antonio office during your absence that I was placed in rather an embarrassing position to take the matter up with the Doctor, and I have been just hoping that you would reconsider the matter and drop it. It doesn't seem to me that it is half as bad as you seem to think it is, and I have certainly been trying might, hard to do my part in taking care of this work. My contract with you was for half time but I have given this at least 75 or 80 per cent of my time for five months. Since you have been away it just seemed like I couldn't find any place where I could get along with less time than I was giving and keep everything up. You know that you would have a hard time collecting the other 50 per cent from the Valley people unless we did something to show that we had earned this money.

I have been arranging this trip with Commissioner Lamber and also arranging the organization from Mathis to Houston and after all this you know yourself I don't have much time to do anything else. I am leaving tomorrow morning for the Valley as you know and I hope to get those people so much in love with the association that they will immediately raise the other 50 per cent, but I know that we are going to have a hard pull in collecting all of it. It is going to take considerable time and patience.

The Alamo Printing Company has turned over their account to Russell & Woodhull with instructions to get the money or file suit. Percy Tyrrell has written another letter in which he makes it very plain that he had done his full share and something is going to have to be done at once. Dr. Johnston went to see him today and talked the matter over with him but didn't get very much satisfaction. So you see what I am up against now. If the Alamo Printing Company file suit, and Tyrrell takes our furniture, office fixtures and everything and throws us out we are done. I hope you fully realize the condition we are in. I don't know anything about your financial arrangements down there, the fact is it is none of my business any more than you know that I am very much interested in the welfare of the OBT. But if we can't make a go of it why not quit before we get the association any deeper in debt. I have been wanting to step