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**The Six Stages of Development in Trans-  
continental Highway Work—Old Spanish  
Trail Now in the Second Stage**



From an address by Herral B. Ayres, Managing Director, Before  
Rotary at New Orleans, July, 1924

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Few people realize the magnitude of the task of creating and constructing a transcontinental highway. Few highway associations live thru the discouragements of the work. One highway association lives because a group of millionaires are its directors. The Old Spanish Trail organization lives because there is an increasing number of dauntless men and women who are fighting their way thru the greatest series of obstacles that ever confronted a transcontinental highway project—it must cross bays, marshes, rivers, deserts, mountains and plains in its reach across the continent.

*while compiling Sa. Yearbook.*