

November 20, 1922

Dear sir,-

In view of the growing importance of the Old Spanish Trail system of highways, and the necessity for constantly developing administration equal to its needs, an Executive Committee of five independent business men of San Antonio has been created to meet weekly with the President and the Managing Director and be the governing power behind the Headquarters force. The Directors are scattered across the continent. A local committee of citizens cooperating with the Directors will assure closer supervision, and is another great constructive step for the extension of administrative activities to all sections and for the stabilization of the financial and business policies. For three years the Managing Director has worked for an active local board like this.

The adoption of this Old Spanish Trail system by the eight GSS states and by the Federal Road Bureau as of primary importance, and by the War Department as a part of the plans for national defense, and the declarations by Senators and Congressmen at Washington that it is a basic backbone, and with connections now carried to all important Mexican border points, this project attains national and international distinction, and a responsibility rests upon all of us to carry on the work with business-like care.

The Executive Committee consists of Kenneth Vincer, Chairman, of Vincer-Richardson & Co., investment bankers; Leon Waltheil, president of the Mutual Companies; Henry R. Mathews, with varied business interests; Percy Tyrrell, manager Gunter Hotel; Chas. H. Most, manager Travelers Hotel.

For further information, field men are given credentials defining their powers, signed by the officials of the Association. The service they are to render will be made more positive and direct. We ask your cooperation that we may hasten the development of this Highway and this borderland territory as the playground of the Nation.

Sincerely,

President

Chairman Executive Committee

Managing Director