

MEMO NOVEMBER 23, 1922

* * *

To help briefly visualize*Old Spanish Trail conditions today, and what must be faced if the work is to go on and San Antonio justify her leadership, the following is compiled.

The cost of delays is shown by the fact that from August 17 to Nov. 1 nearly or about \$4000 00 was gathered from the people and dissipated.

Texas is probably now at the end of her contributions. The East must not be exploited this way. The West -- has had Francis. Yet it will take many thousands of dollars to repair damages and provide continuing expenses. Only decisive, prompt and thoroly purifying action offers any hope whatever. The treasury keeps empty.

Conditions today call for the following:

1. Ask the Board of Directors (or the Texas Directors) to meet and act respecting the continuance of Dr. Johnston's presidency, unless he resigns as has been requested by the investigating committee and as existing conditions demand. Directors also act respecting call for national convention (and expenses must be provided). \$500
2. Remove Colp and other employees except such as may be capable of work valuable to the membership. \$00
3. Plan to secure funds for running expenses until new income starts normally. December is the holiday month, and difficult -- and credit is about exhausted. \$000
4. Funds of the Association to be removed from Dr. Johnston's control and restored to the authorized bank.
5. Plan to secure funds for printing and for the intelligent preparation of the three sets of maps and information, for which some \$5000 has been collected, and dissipated. The material in hand from over 1500 ms. of territory cannot be depended upon. \$00
6. Plan for book-keeper and his salary to write up the accounts and furnish a complete financial statement. Must begin back at April or March. \$00
7. Plan to secure funds, or make business-like provisions, for the payment of San Antonio and other creditors, and for unpaid services properly due. Direct liabilities exceed \$2000 00; contingent liabilities uncertain. \$000
8. Plan to secure to make good the bad checks and to pay the accounts against the OST left by the field man sent out by Dr. Johnston. \$00
9. Get plans under way to give creditable attention to work in other states, now being neglected to the detriment of the whole project, and to the embarrassment of our friends in those states.
10. Some system of reports and attention to members necessary, or there will soon be no members. Book-keeper can handle much of this.

The above calls for not less than \$8000 00; it means \$1000 00 or \$2000 00 immediately. The cost of Johnston's and Colp's management is heavy. The East will take up its part if things are right at Headquarters. San Antonio subscribed and paid, 1921, \$3350 00 paid, 1922, \$1200 00. The holiday month is at hand with its complicating conditions.