

CONFIDENTIAL
1934

November 20, 1934

In view of the growing importance of the old Spanish Trail system of highways, and the necessity for constant development and maintenance equal to its needs, an Executive Committee of the Independent Business Men of San Antonio has been created to meet weekly with the President and the Managing Director and to the governing power behind the Headquarters Office. The Directors are scattered across the country. A local committee of citizens cooperating with the Directors will ensure closer supervision, and is another great constructive step for the promotion of administrative activities to all sections and for the stabilization of the financial and business policies. For three years the Managing Director has worked for an active local board like this.

The adoption of this old Spanish Trail system by the night 1934 plan was by the Federal Road Bureau as of Victory Improvement, and by the War Department as a part of the plan for national defense, and the dedications by postcards and correspondence at Washington that it is a main backbone, and with operations now wanted to all important military border points. This project places National and international significance, and a responsibility which goes well up to us to carry on the work with determination.

The Executive Committee consists of Joseph H. Hartman, of Hines-Charlton & Co., President; Joseph H. Mitchell, President of the National Association; Fred A. Roberts, Vice President; Lawrence J. Powell, Manager; Walter E. Smith, Secretary; and George W. Reynolds, Treasurer.

For further information field men are given considerable latitude their powers, subject to the officials of the Association. The services they are to render will be made more positive and direct. We are your cooperation that we may hasten the development of this Highway and take back our territory as the Highroad of the Nation.

Sincerely,

Sheet 6 IRA Settlement Statement Copy with Walthall

Business Executive Association

San Antonio, Texas