

rector left. Now, instead of field workers being well on their way toward St. Augustine, and cooperation with the West progressing, conditions exist whereby other states cannot support Headquarters, and their exploitation cannot be risked by failure to disclose the facts.

Eastern Finances—Remittances to San Antonio

Remittances from the East, January and February, in sundry amounts, totalled-----	\$1,165.00
Drafts by H. B. Ayres, for expenses, supplies and services -----	769.47
Net amount absorbed by San Antonio office----	395.53

Subsequent items:

April 3, Gunter Hotel, rent from H. B. Ayres--	250.00
April 14, D. E. Colp, advance by H. B. Ayres--	150.00
May 24, Paid for letterheads for office-----	50.00
Total amount to San Antonio-----	\$ 845.53

*Eastern Finance Statement in Full
January 2—August 7*

(These accounts have been filed with the committee representing the eastern subscribers and work, and approved by them.)

RECEIPTS

Total funds received -----	\$4,510.00
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DISBURSEMENTS

To San Antonio office-----	\$ 845.53
Printing, stenographers, field work and other help	751.27
Railroad transportation, about 7600 miles-----	273.21
Automobile hire, about 1200 miles-----	323.00
Hotels, meals, supplies and incidentals all kinds	1,391.98
Account services -----	1,200.00
	\$4,784.99

Bank Balance, Mobile, (additional funds available) -----	\$0.34
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	\$4,790.34
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Due H. B. Ayres, balance expenses returning to San Antonio -----	30.34
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	\$4,760.00
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Gunter rent item, paid by H. B. Ayres-----	250.00
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	\$4,510.00
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These expenses cover seven months, the Mobile Four-State Conference, field work New Orleans to Jacksonville, the work and costs securing eastern memberships, the Jacksonville conferences, and seven weeks at Washington. Not a dollar of Texas or western money was received for the national work at Washington.

Comments

San Antonians have always been nicely loyal in their membership support, but the management this year apparently has not commanded the confidence of home people, for San Antonio memberships paid in 1922 are but one-third the amount paid in 1921. Mobile, a city of 55,000 people, gave in 1922 twice the financial support given by San Antonio, and rural counties in the East have this year exceeded San Antonio's total. Memories of the past, however, are an assurance that when

confidence is restored San Antonio will again lead with her accustomed cordial support.

If a national administration is to be supported, protective and nationally constructive policies must be restored. A nation-wide understanding should govern all activities, and all sections and states should receive due consideration. Faith must be kept with the people, and the service of the Association should be built up thru and by the membership, as all organizations are built. Lacking these principles, the people will continue to work out their problems thru district meetings, and in cooperation with their state highway departments.

The work and declarations at Washington officially established this highway system. Immediately following that Washington work comprehensive plans were formulated for a great national convention. Washington leaders and people from East to West showing interest. Until the people of all OST states, and highway officials, can be brought together and plan with a transcontinental vision, the results will be small. District conferences handling the problems of their section accomplish far more than a poorly attended convention attempting to legislate for states and sections that are not well represented. It takes time, work and money to gather a representative national meeting. When such a convention can meet, national unity, national interest, and an intelligent national program backed by the people, can be achieved—but these plans cannot be developed under present conditions. A crisis, however, can bring the people together.

Finally, it should henceforth be laid down as just that the headquarters city, thru its civic organizations, should help the Executive Committee and the Directors to maintain a clean and broad-visioned administration, and aid in its financing, else personal exploitation will always be a menace.

Procedure Recommended by the Managing Director

I will not lend my name and influence to the collection of money in this work (or any work) where I cannot assure intelligence and integrity in its handling, therefore the following procedure is recommended to members, friends and directors until conditions at general headquarters are satisfactorily corrected:

Material in reserve as serious as this - and data & documents to back all statements.