

November 25, 1922

Mr. Kenneth Wimer,
Chairman Executive Committee,
Old Spanish Trail Association.

Dear Mr. Chairman,-

Inasmuch as the President has not been accessible for a meeting since October 20th, and the acts of that meeting were understood to carry until November 7th, I want to urge that you fix at once a meeting to be held whether the President is present or not, and that you act on the following.

Over

Three months have passed since a citizens committee was appointed to find ways to correct objectionable conditions and protect the people, and the record since is a series of ~~useless~~ efforts to have the President attend meetings and cooperate to correct things.

These problems must be faced, complex and difficult as they are. The summarization will help indicate the full significance of the situation. This summarization viewed in the face of the fact that this San Antonio office has had and spent over \$11,000 00 since January 1st (the time ~~the~~ I ~~was~~ ~~investigating~~ ~~Director~~ left for the East) and that \$4000 00 has been gathered from the people and dissipated while we have been trying to correct conditions, and that other states than Texas are being threatened with this sort of thing, is sufficient to show that San Antonio must act with decision, or the Directors and members must have the facts. As a responsible officer this is my position. A closed office and the work proceeding under local leaders will be fairer than a continuance of these conditions.

This outline of problems is discouraging. Many thousands of dollars are needed. The Treasury as you know stays empty. The facts are fully established, and the costs of Johnston's and Colp's blundering and waste are known. No responsible man can wish now to shoulder these burdens but San Antonio's credit is at stake and we should give San Antonians an opportunity to help.

1. Ask the Board of Directors to meet and act respecting the continuance of Dr. Johnston's presidency, provided he does not resign as requested by the investigating committee and as existing conditions demand. Also to arrange for ~~holding~~ a national convention and the expenses, and other matters.
2. Remove Colp and other employees except such as may be capable of good valuable to the membership.
3. Plan to secure funds for running expenses until new income starts normally. December is a holiday month, and difficult.
4. Funds of the Association to be removed from Dr. Johnston's control and restored to the authorized bank, signature of the Chairman of the Executive Committee to substitute that of the President until the Directors meet.
5. Plan to secure funds for printing and for/intelligent preparation of the three sets of maps and information, for which some \$5000 have been collected, and spent.
6. Plan for book-keeper to try to write up the accounts and furnish a complete financial statement. Must begin at April or March.
7. Plan to secure funds, or make business-like provisions, for the payment of the San Antonio and other creditors, and for unpaid services properly due. Direct liabilities exceed \$2000; contingent liabilities uncertain.