

affecting the work, and for fostering the comfort and pleasures of travelers. Councilors may also serve as aides to Vice Presidents in divisional work.

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Amend Article II of the By-Laws by striking out the words "The Board of Directors consists of the eight officers as herein-before provided."

Motion was made by J. W. Apperson, Biloxi, Mississippi, that a Mississippi Gulf Coast Division be created to include the territory from the Alabama line to the Louisiana line. Seconded and carried.

It was moved by Mr G. Hoffman, Pensacola, Florida, and seconded that the divisioning of Florida be referred to the Florida leaders, together with the President and the Managing Director, and that the matter of redivisioning be decided after due conference. Carried.

Other rearrangement of these divisions to work in with the changes proposed were left to the Board of Directors.

Judge Charles E. Chidsey, Pascagoula, Mississippi, read a paper on "THE OLD SPANISH TRAIL, A MILITARY NECESSITY." This was followed by a discussion of the subject by Captain Harry J. Vogel, San Antonio, Texas.

Roger W. Babson, Boston, Massachusetts, was introduced and spoke to the delegates on "Finance." His remarks were encouraging and the word "VIM" was recommended to the trail as a motto, the "V" standing for VISION, the "I" for INITIATIVE and the "M" for MONEY.

The following committees were appointed by the Chairman:

NOMINATIONS: F. B. JOHNSTON, San Antonio, Texas.  
Mayor R. W. Webb, Bay St. Louis, Mississippi.  
M. G. Hoffman, Pensacola, Florida.

RESOLUTIONS: Ray H. Fleming, New Orleans, La.  
Mrs. Julie Riegler, San Antonio, Texas.  
Mayor John Kennedy, Biloxi, Miss.

Mrs. E. B. Luder, San Antonio, Texas, was introduced and spoke of the work that women must do in beautifying the Trail. "Men may build the road," she said, "but the women must beautify it and make it popular." Mrs. J. C. Hardy, Gulfport, Miss., responded, telling of some of the things that were being done by the women of Mississippi along these lines.

Mayor W. E. Lea, Orange, Texas, was introduced and made an impassioned appeal to the delegates to insist within their respective spheres of influence that all trails leading into the OLD SPANISH TRAIL lose their identity where the routes were identical. He spoke